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analysis excel template huawei companys key performance index word template enterprise human cost budget method word template for high school teachers happiness 1 PAPER CUP MANUFACTURING UNIT Small and Medium Enterprises Development Authority Ministry of Industries & Production Government of Pakistan HEAD OFFICE 4 th
Floor, Building No. 3, Aiwan-e-Iqbal Complex, Egerton Road, Lahore Tel (92 42), Fax: (92 42) REGIONAL OFFICE PUNJAB 3 rd Floor, Building No. 3, Aiwane-Iqbal Complex II, M.T. Khan Road, Karachi. Tel: (021) Fax: (021) REGIONAL OFFICE
KHYBER PAKTUNKHWA Ground Floor State Life Building The Mall, Peshawar. Tel: (091), Fax: (091) REGIONAL OFFICE BALOCHISTAN Bungalow No. 15-A Chamn Housing Scheme Airport Road, Quetta. Tel: (081) June 20182 TABLE OF CONTENTS 1 DISCLAIMER EXECUTIVE SUMMARY INTRODUCTION TO SMEDA PURPOSE OF
THE DOCUMENT BRIEF DESCRIPTON OF PROJECT & PRODUCT Production Process Flow Proposed Product Mix Installed & Operational Capacity CRITICAL FACTORS POTENTIAL TARGET CUSTOMERS / MARKETS GEOGRAPHICAL POTENTIAL FOR INVESTMENT PROJECT COST SUMMARY Project Economics Project Financing Project Cost
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KEY ASSUMPTIONS Operating Cost Assumptions Production Cost Assumptions Production Cost Assumptions Financial Assumptions Financial Assumptions Operating Cost Assumptions Production Cost Assumptions Financial Assumptions Indicated in this document is based on data /
information gathered from various reliable sources; however, it is based upon certain assumptions, which may differ from case to case. The information has been provided on as is where is basis without any warranties or assertions as to the correctness or soundness thereof. Although, due care and diligence has been taken to compile this document
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upon the information. For more information on services offered by SMEDA, please contact our website: DOCUMENTCONTROL Document No. PREF-NO. 153 Prepared by SMEDA-Punjab Revision Date June 2018 For Information Provincial Chief (Punjab) June4 2 EXECUTIVE SUMMARY Paper cups are disposable made from food graded paper and are
lined with plastic or wax on internal surface to avoid leakage. Their demand have been on the rise in past several years to minimize the exposure of food borne infections. They can be used to serve both hot and cold liquids. Paper cups are easy to manufacture and do not pose environmental threat as plastic cups do. This particular pre-feasibility study
is for setting up a paper cup manufacturing unit for both cold and hot drinks. The focus of the business would be to provide quality paper cups of different sizes and designs as per customer requirement. All these products are proposed to be sold to wholesalers, food chains, industrial canteens and catering companies etc. in major cities of Pakistan.
The proposed unit has capacity to produce million paper cups (10,800 cups / hour) of different sizes in a year based on 330 working days with 08 hours operational per day. However, starting operational capacity is assumed at 70% (i.e million cups). Out of the total produced for cold drinks and remaining 50% will be for
hot drinks. This production capacity is estimated to be economically viable and justifies the capital as well as operational cost of the project. However, entrepreneur s knowledge of industry, competitive pricing and strong linkage with suppliers and wholesalers network are key factors for the success of this business. The estimated total cost of the
proposed is estimated at Rs million out of which Rs million is the capital cost and Rs million is for working capital. The project is to be financed through 50% debt and 50% equity. The project will provide employment opportunities to 19 individuals including
owner / manager. The legal business status of this project is proposed as Sole Proprietorship. 3 INTRODUCTION TO SMEDA The Small and Medium Enterprises (SMEs).
With a mission "to assist in employment generation and value addition to the national income, through development of the SME sector, by helping increase the number, scale and competitiveness of SMEs", SMEDA has carried out sectorial research to identify policy, access to finance, business development services, strategic initiatives and
institutional collaboration and networking initiatives. Preparation and dissemination of prefeasibility studies in key areas of investment to the prefeasibility studies, a broad spectrum of business development services is also offered to the SMEs by SMEDA. These services
include identification of experts and consultants and delivery of need based capacity building programs of different types in addition to business guidance through help desk services. 4 PURPOSE OF THE DOCUMENT The objective of the pre-feasibility study is primarily to facilitate potential entrepreneurs in project identification for investment. The
project pre-feasibility may form the basis of an important investment decision and in order to serve this objective, the document, start-up, production, marketing, finance, and business management. The purpose of this document is to facilitate potential investors in Paper Cup
Manufacturing Unit business by providing them with a general understanding of the business with the intention of supporting potential investors in crucial i
reveal certain thumb rules; best practices developed by existing enterprises by trial and error and certain industrial norms that become a guiding source regarding various aspects of business set-up and it s successful management. Apart from carefully studying the whole document, one must consider critical aspects provided later on, which shall
form the basis of any investment decision. 5 BRIEF DESCRIPTON OF PROJECT & PRODUCT A paper cup is a disposable made out of paper and lined with wax or plastic to prevent liquid from leaking. The cups are to be made from food graded material and are to be made from food graded material and are to be manufactured for both cold and hot liquids. This particular pre-feasibility study based
on semi-automatic machine that can produce 5 different sizes of cups as per the requirement. According to proposed business model unit will be able to produce different sizes of cups (e.g. 4 oz., 8 oz., 8 oz., 8 oz., 9 oz., and 12oz.) both for
cold and hot drinks. It is assumed that 50% of production will be for cold liquids and same will be for hot liquids. However, the proposed unit will procure PE paper from the market to produce the cups. About 5% of the total production is considered as wastage and is
common in the paper cup June6 manufacturing process. The unit will have an in-house designing and printing of paper cup manufacturing unit starts with the purchasing of PE paper from the market. The paper is then
printed according to the designs provided by the clients. After printing, the paper is being cut in different sizes to make cup fans and bottoms are then fed into paper cup. At the end paper cups are packed and dispatched to the client.
Figure 1: Production Process Flow PE Paper Reel Flexo Printing Printed Paper Cup Machine Cup Fan Roll Cutting Machine Paper Cups of Cups Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix The product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size of Cups Packaging Distribution 5.2 Proposed Product Mix Size Of Cups Packaging Distribution 5.2 Proposed Product Mix Size Of Cups Packaging Distribution 5.2 Proposed Product Mix Size Of Cu
Production Percentage 4 oz. 25% 8 oz. 25% 8 oz. 25% 8 oz. 25% 8 oz. 20% Total 100 % June 7 5.3 Installed & Operational Capacity The installed and operational capacities of the paper cup making machines that can produce
28,512,000 cups (5,400 cups / hour / machine) per annum on 08 hours single shift basis while maximum capacity utilization of the unit is assumed at 95%. However, during 1 st year operation unit will be of hot drink cups whereas remaining 50% will be of
cold drink cups. The details of operational and installed capacity according to product mix are provided in the table below: Table 2: Installed and Operational Capacity of operational Capacity of operational Capacity in year 70% 4oz Cups 7,128,000 4,989,600 8oz Cups 7,128,000 4,989,600 8oz Cups 5,702,400 3,991,680 9oz Cups 2,851,200
1,995,840 12oz Cups 5,702,400 3,991,680 Total 28,512,000 19,958,400 6 CRITICAL FACTORS Following points should also be ensured to make the business successful: Prior knowledge and information of food graded quality raw material. Awareness
regarding prevailing quality standards of the paper packaging for food industry. Develop strong linkages with raw material suppliers for sourcing quality material on time at economical prices. Time management is very important in completing orders. Delay in delivery can cost as high as losing a customer. Continuous flow of orders through
aggressive marketing and establishing good working relations for repeat orders. Efficient management of stock to keep inventory cost at the minimum, June 8 Induction of trained human resource for the handling of business operations and sales. Stringent supervision of the production process at every level. 7 POTENTIAL
TARGET CUSTOMERS / MARKETS The potential target customers of the proposed paper cup manufacturing facility will be restaurants, large organizations, fast food chains, cafes, wholesale dealers of paper products, super markets, caterers, canteens situated in both factories as well as in educational institutes and other related businesses. 8
GEOGRAPHICAL POTENTIAL FOR INVESTMENT Due to existence of the potential target customers of paper cups in metropolitan cities, it is recommended that the proposed venture is to be established in these cities. Therefore cities like Lahore, Islamabad, Karachi, Rawalpindi, Peshawar, Quetta etc. are the most suitable locations for erecting the
proposed paper cup manufacturing unit. 9 PROJECT COST SUMMARY A detailed financial model has been developed to analyse the commercial viability of the proposed. Various costs and revenue related assumptions along with results of the analysis are outlined in this section. The projected Income Statement, Cash Flow Statement and Balance
Sheet are also attached as annexure. 9.1 Project Economics All the figures in this financial model have been calculated for estimated sales of Rs million in the year one. The capacity utilization of 95%. The following table shows Internal
Rate of Return, Payback Period and Net Present Value: Table 3: Project Economics Detail IRR 37% NPV Rs. 33,834,377 Payback 3.77 Years 9.2 Project Financing Detail Total Debt Rs. 10,602,987 Total Equity Rs. 10,602,987
Interest Rate 12% Debt Tenure (Years) Project Cost Following fixed and working capital Investment Table 5: Project Cost June Amount (Rs.) Machinery & Equipment 15,402,820 Furniture & Fixtures 1,830,000 Office Vehicles 700,000 Office Equipment 365,000 Pre
Operating Cost 692,947 Total Capital Costs 18,990,767 Working Capital Equipment Spare Part Inventory 8,385 Raw Material Investment 21,205, Space Requirement In order to reduce the initial capital expenditure, the proposed Paper Cup
Manufacturing Unit will be established on a rental premises. Therefore, space may be acquired in the industrial state or in the outskirts of big cities. The rent of the building will depend on the area and geographical location of the unit. An estimated area of 6,000 sq. ft. will be required for the proposed venture. The area requirement has been
calculated on the basis of space requirement for production, management and storage. However, the units operating in the industry do not follow any set pattern. Following table shows calculations for project space requirement:10 Table 6: Space Requirement Area Requirement building 500 Production Hall 4,500 Storage facility
1,000 Total Area Required 6,000 For this particular pre-feasibility the rent amount has been determined at Rs. 150,000 per month. 9.5 Machinery and Equipment Requirement Following table provides list of plant and machinery required for Paper Cup Manufacturing Unit: Table 7: Machinery and Equipment Requirement Quantity Cost per Amount
Unit (Rs.) (Rs.) Flexo Printing Machine 1 4,012,000 4,012,000 Die Cutting Machine 1 3,776,000 Paper Cup Making Machine 2 1,888,000 3,776,000 Custom Dusty, Sale Tax, Clearance Charges 2,948,820 Generator (30 KVA) 1 850, ,000 Industrial Fans 4 10,000 40,000 Total Machinery and Equipment 15,402, Furniture and Fixture
Requirement The details of required furniture and fixture for the proposed Paper Cup Manufacturing unit are provided in the following table: Table 8: Furniture Set 1 500, ,000 Electric wiring & lighting 1 300, ,000 Air conditioners (1.5 ton) 2 65, ,000 Renovation 6
,000 Total Furniture and Fixtures 1,830, Office Equipment Requirement Requirement Requirement Will be requirement 
Fax Machines 1 15,000 15,000 Scanner 1 20,000 20,000 Total Office Equipment 365, Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw material required for manufacturing of paper cups: Table 10: Raw Material Requirement Main raw materi
Fan (For Hot Drinks) Double PE Coated Paper Roll for Bottom and Fan (For Cold Drinks) 9.9 Human Resource required along with number of employees and monthly salary are recommended as under: Table 11: Human Resource
Requirement No. of Employees Salary per Employee per Month (Rs.) Owner / Manager 1 70,000 Production In-charge 1 50,000 Marketing Executive 1 30,000 Marketing Ex
knowledge about the Paper Cup Manufacturing Business. Salaries of all employees are estimated to increase at 10% annually Other Costs An essential cost to be borne by the business is the cost of electricity; the annual electricity expenses is estimated as Rs million. This project also requires marketing and promotional activities; for which
approximately Rs. 345,000 will be spent on marketing and promotion expenses in year 1. Similarly, during 1 st year of operation communication and office expenses are estimated at Rs. 262,800 respectively. The cost of maintenance of machinery is assumed as Rs. 201,250 per annum Revenue Generation Following tables provide
assumption for revenues generation assumptions of the proposed during first year of operation: Table 12: Revenue Generation in First Year* Product Mix 4oz Cups 8oz C
2,269,652 2,992,310 3,550,095 1,881,685 5,487,479 16,181,221 Cups (Rs.) Cold Drink (No. of Cups) 2,271,308 2,271,308 1,817,046 9,085,231 Cold Drink 2,565,693 3,382,611 4,013,151 2,127,122 6,203,708 18,292,286 Cups (Rs.) Revenue (Rs.)** 4,835,345 6,374,921 7,563,247
4,008,808 11,691,187 34,473,507 * 5% wastage and 15 days finished goods inventory is considered while calculating the no. of cups sold during year 1. ** Difference is due to rounding off. June13 10 CONTACT DETAILS In order to facilitate potential investors, contact details of private sector Service Providers relevant to the proposed project are
given in table below: 10.1 Machinery Suppliers Name of Supplier Address Phone / Website Wenzhou Qichen Industry & Trade Co. Limited 11 USEFUL LINKS Ruian City, China Small & Medium Enterprises Development Authority (SMEDA) Government of Pakistan Ministry of Industries & Production Ministry of Education, Training & Standards in
 Higher Education Government of Punjab Government of Fakistan (SECP) Federation of Pakistan (SECP) Federation of Pakistan Chambers of Commerce and
Industry (FPCCI) State Bank of Pakistan (SBP) Punjab Small Industries Corporation Authority (TEVTA) Punjab Industries Corporation Punjab Vocational Training Council (PVTC) Technical Education and Vocation and Vocation and Vocation and Vocation and Vocation and Vocation and Vo
ANNEXURES 12.1 Income Statement Calculations Income Statement SMEDA Year 1 Year 2 Year 3 Year 4 Year 5 Year 6 Year 7 Year 8 Year 9 Year 10 Revenue 34,473,922 42,278,732 49,615,682 57,997,234 67,558,940 78,453,015 86,487,984 95,136, ,650, ,115,506 Cost of sales Raw Material Cost 16,494,699 19,309,556 21,630,467 24,135,196
26,836,322 29,747,223 31,303,231 32,868,393 34,511,812 36,237,403 Printing, Packing, and other Cost 2,869,020 3,358,625 3,762,314 4,197,977 4,667,799 5,174,109 5,444,755 5,716,993 6,002,842 6,302,984 Operation costs 1 (direct labor) 2,760,000 3,159,200 3,475,725 3,823,885 4,206,847 4,628,097 5,102,096 5,612,305 6,173,536 6,790,889
Operating costs 2 (machinery maintenance) 201...............129 Operating costs 3 (direct electricity) 1.019.653 1.250.500 1.467.509 1.715.415 1.998.226 2.320.446 2.558.100 2.813.910 3.095.302 3.404.832 Total cost of sales 23.344.623 27.313.474 30.599.927 34.166.943 38.036.622 42.232.818 44.790.110 47.412.625 50.204.567 53.178.237 Gross
Profit 11,129,299 14,965,258 19,015,755 23,830,291 29,522,318 36,220,198 41,697,874 47,724,157 54,445,893 61,937,269 General administration & selling expense 2,628,000 2,890,800 3,179,880 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,868 3,497,86
Building rental expense 1,800,000 1,980,000 2,178,000 2,395,800 2,635,380 2,898,918 3,188,810 3,507,691 3,858,460 4,244,306 Electricity expense 360, , , , , , , , , , 503 Communications expense (phone, fax, mail, internet, etc.) 525, , , , , , , , 132 1,024,246
1,126,670 1,239,337 Office vehicles running expense 350, , , , , , , , 368 1,046,505 1,151,155 Insurance expense Professional fees (legal, audit, consultants, etc.) 172, , , , , , , 578 Depreciation expense 1,899,782 1,899,782
1,899,782 1,899,782 1,899,782 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,253 1,985,
Operating Income 1,233,310 4,152,784 7,232,599 10,970,057 15,467,039 20,892,200 25,029,912 29,587,924 34,694,562 40,409,330 Interest on short term debt
71,867 71, Interest expense on long term debt (Project Loan) 1,139, , , , Interest expense on long term debt (Working Capital Loan) 73, Subtotal 1,284,620 1,031, , , Earnings Before Tax (51,310) 3,120,831 6,473,396 10,435,843 15,464,812 20,892,200 25,029,912 29,587,924 34,694,562 40,409,330 Tax - 502,708 1,488,188 2,875,044 4,635,184
6,534,769 7,982,968 9,578,273 11,365,596 13,365,765 NET PROFIT/(LOSS) AFTER TAX (51,310) 2,618,124 4,985,208 7,560,799 10,829,629 14,357,431 17,046,943 20,009,651 23,328,966 27,043,565 June15 12.2 Balance Sheet Calculations Balance Sheet SMEDA Year 9 Year 9 Year 9 Year 9 Year 9 Year 10 Assets
Current assets Cash & Bank 500,000-1,575,897 6,208,098 13,147,695 21,895,405 37,600,880 55,938,653 77,243, 798, 133,304 Accounts receivable 1,416,737 1,577,109 1,888,241 2,211,224 2,579,921 3,000,246 3,389,199 3,732,016 4,105,217 4,515,739 Finished goods inventory 1,014,984 1,141,232 1,278,326 1,427,120 1,588,536 1,763,568
1,866,255 1,975,526 2,091,857 2,215,760 Equipment spare part inventory 8,385 10,307 12,123 14,204 16,583 19,301 21,326 23,512 25,922 28,579 - Raw material inventory 806, 733 1,166,481 1,366,633 1,595,561 1,857,061 2,051,909 2,262,230 2,494,108 2,749,754 - Pre-paid building rent 900, 000 1,089,000 1,197,900 1,317,690 1,449,459
1,594,405 1,753,845 1,929,230 2,122,153 - Total Current Assets 2,215,207 4,423,760 6,561,842 11,953,402 19,715,874 29,389,683 46,032,334 65,233,693 87,400, ,896, ,864,803 Fixed assets Machinery & equipment 15,402,820 13,862,538 12,322,256 10,781,974 9,241,692 7,701,410 6,161,128 4,620,846 3,080,564 1,540,282 - Furniture & fixtures
1,830,000 1,647,000 1,464,000 1,281,000 1,098, , , , , ,000 - Office vehicles 700, , , , ,000 1,127, , , ,471 - Office equipment 365, , , , , , Total
Intangible Assets 692, , , , , TOTAL ASSETS 21,205,974 21,376,156 21,475,867 24,829,055 30,553,155 39,315,950 53,973,347 71,189,453 91,370, ,881, ,864,803 Liabilities & Shareholders' Equity Current liabilities & Shareholders' Equity Current
debt - 1,133, Total Current Liabilities - 2,823,761 1,979,374 2,222,263 2,485,462 2,770,513 3,070,480 3,239,643 3,411,488 3,592,937 3,532,810 Other liabilities Long term debt (Working Capital Loan) 1,107, Total Long Term Liabilities 10,602,987 8,000,718 6,326,692
4,451,783 2,351, Shareholders' equity Paid-up capital 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 10,602,987 1
18,155,009 25,715,808 36,545,436 50,902,867 67,949,811 87,959, ,288, ,331,993 TOTAL CAPITAL AND LIABILITIES 21,205,974 21,376,156 21,475,867 24,829,055 30,553,155 39,315,950 53,973,347 71,189,453 91,370, ,881, ,864,803 June16 12.3 Cash Flow Statement Calculations Cash Flow Statement SMEDA Year 0 Year 1 Year 2 Year 3 Year 4
Year 5 Year 6 Year 7 Year 8 Year 9 Year 7 Year 8 Year 9 Year 10 Operating activities Net profit (51,310) 2,618,124 4,985,208 7,560,799 10,829,629 14,357,431 17,046,943 20,009,651 23,328,966 27,043,565 Add: depreciation expense 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782 1,899,782
costs 138, , , , Accounts receivable (1,416,737) (160,373) (311,132) (322,983) (368,697) (420,324) (388,953) (342,817) (373,202) (410,522) Finished goods inventory (1,014,984) (126,248) (137,094) (148,795) (161,416) (175,032) (102,686) (109,271) (116,331) (123,903) Equipment inventory (8,385) (1,922) (1,816) (2,080) (2,379) (2,718) (2,025)
(2,186) (2,410) (2,657) 28,579 Raw material inventory (806,822) (184,911) (174,748) (200,152) (228,928) (261,500) (194,849) (210,321) (231,879) (255,646) 2,749,754 Pre-paid building rent (900,000) (99,000) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) (108,900) 
Cash provided by operations (1,715,207) 968,947 4,383,245 6,507,110 9,039,495 12,226,952 15,705,476 18,337,773 21,304,988 24,554,910 33,334,753 Financing activities Project Loan - principal repayment (1,107,604) Short term debt principal
repayment - (1,133,322) Additions to Project Loan 9,495, Additions to Working Capital Loan 1,107, Issuance of shares 10,602, Cash provided by (used for) (1,874,909) (2,099,898) (2,351,886) Investing activities Capital expenditure (18,990,767) (1,127,357) Cash (used for) / provided by investing
activities (18,990,767) (1,127,357) NET CASH 500,000 (1,633,322) 1,575,897 4,632,201 6,939,597 8,747,709 15,705,476 18,337,773 21,304,988 24,554,910 33,334,753 June17 13 KEY ASSUMPTIONS 13.1 Operating Cost Assumptions Administration Benefits Expense Communication Expense Promotional Expense Professional Fees
(legal, audit, consultants, etc.) Travelling Expense 13.2 Production Cost Assmptions Detail 10% of Admin Expense 1.5% of Revenue 4.5% of Reven
1 Ton PE Coated Paper (No. of cups 298, , , ,142 98,847 approximately) Cost of Paper Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Cold Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Cold Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing and Packing Cost Per Cup for Hot Drinks (Rs.) Printing Cost Per Cup for Hot Drinks (Rs.) Printing Cost Per Cup for Hot Drinks (Rs.) Printing Cost Per Cup for Hot
Production Capacity in year 1 70% Percentage Increase in Production per year 5% Maximum Production Capacity 95% Hours Operational / Day 8 June 18 13.4 Financial Assumptions Detail Debt 50% Equity 50% Interest Rate 12% Debt Tenure (Years) 5 June
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